



# The LGL Group, Inc.

(NYSE MKT: LGL)

Q1 2014 Earnings Report May 13, 2014 – 10:00 a.m. ET



### **Safe Harbor Statement**

This document includes certain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are based on management's current expectations and are subject to uncertainty and changes in circumstances. Actual results may differ materially from these expectations. These risks and uncertainties are described in more detail in The LGL Group's filings with the Securities and Exchange Commission.

In addition, non-GAAP financial measures may be presented. Management believes the non-GAAP financial information provided is useful to investors' understanding and assessment of our ongoing core operations and prospects for the future. The presentation of this non-GAAP financial information is not intended to be considered in isolation or as a substitute for results prepared in accordance with GAAP. Management uses both GAAP and non-GAAP information in evaluating and operating the business internally and as such has determined that it is important to provide this information to investors.



# **Corporate Snapshot**

### **Publicly traded global corporation**

Formed in 1917

IPO in 1946

MtronPTI subsidiary 1965



\$25 million TTM annual revenue Mar 31, 2014

\$7.6 million cash and cash equivalents Mar 31, 2014

Revenue mix 47% outside the U.S.

\$4.75 Stock price May 12, 2014

\$6.52 52-week high

\$12.3 million market capitalization May 12, 2014

\$2.1 billion total annual worldwide market



# **Investment Highlights**

### LGL's subsidiary – MtronPTI, serves large B2B OEM clients that provide solutions to: Internet Communications Technology, and Aerospace and Defense

#### Balanced Demand

- 65% Aerospace and Defense (Aero/Defense)
- 35% Internet Communications Technology (ICT)

#### **High Value IP**

- · Crystal technology remains core to precision timing
- · Low noise oscillator technology
- High frequency filter capability RF and Microwave

# **Enabling Platform**

- Global footprint multiple US sites, international sales and integrated supply
- India manufacturing provides low cost, even for high performance product

# Strong Margins

- Margin protection high performance/high value/high reliability/harsh environment applications
- Long product life cycles with repeat revenue streams
- Experienced supplier management drives lower cost structure

# Growth Opportunities

- Long-standing relationships with industry leaders (across all markets)
- Share gain opportunities with new product development and OEM supply base consolidation



# **Q1 2014 Operating Environment**

**Completed acquisition of filter product line from Trilithic** – converted open orders and began shipping during Q1 2014, immediately accretive

Realizing the benefit of restructuring – \$0.3 million reduction in engineering, selling and admin. expenses vs. Q1 2013

Positive book to bill, improved backlog compared to Q4 2013 – third quarter in a row with positive book to bill

**Positioned for improved results in H2 2014** – better cost structure, new products, favorable bookings trend



# **Strategic Transformation**

# Over the last three years, we've been investing to reposition the Company for long-term value creation by:

- Committing to organic R&D projects to revitalize our IP
   software-defined radio (tunable filter); avionics, low phase noise
   radar (high reliability, high performance timing)
- Investing Infrastructure investment to realize operating efficiencies supply chain restructuring to improve variable costs;
   ERP investment to facilitate operational restructuring
- Acquiring technology to expand portfolio and add customers acquisition of Trilithic filter product line

We're transforming the product portfolio toward longer product life cycles, enhancing capability integration and improving margins.

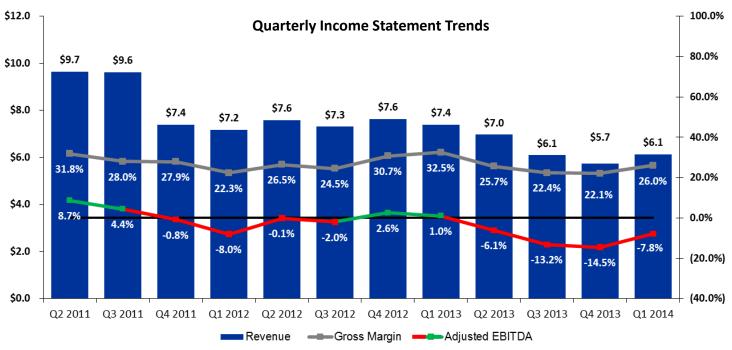


# **Q1 2014 Financial Results**

- \$6.1M <u>Revenue</u> **sequentially up 6.8% vs. Q4 2013 down 17.6% vs. Q1 2013**
- 26.0% Gross Margin sequentially up (3.9% points) vs. Q4 2013 on increased revenue down 6.5% points vs. Q1 2013
- (\$0.31) Net Loss Per Share sequentially less vs. (\$0.50) at Q4 2013
- \$9.1M Backlog at end of Q1 2014 sequentially up 5.8% vs. Q4 2013
- (7.8%) Adjusted EBITDA as % of revenue sequentially improved 6.7% points vs. Q4 2013



# **Financial Snapshot**



Capital Position as of:	3/31/2014	12/31/2013

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Total Assets	\$ 20.8M	\$ 21.3M
Net Working Capital	11.3M	12.4M
Cash-Adjusted Working Capital	5.9M	5.9M
Cash and Cash Equivalents	7.6M	8.7M
Total Debt	1.4M	1.2M
Shareholders' Equity	16.M	16.8M

- Cash and cash equivalents of \$2.93 per share at 3/31/2014
- Cash-adjusted working capital of \$2.27 per share at 3/31/2014
- Book value of **\$6.18 per share** at 3/31/2014



## **Positioned for Growth**

### **Capital position strong**

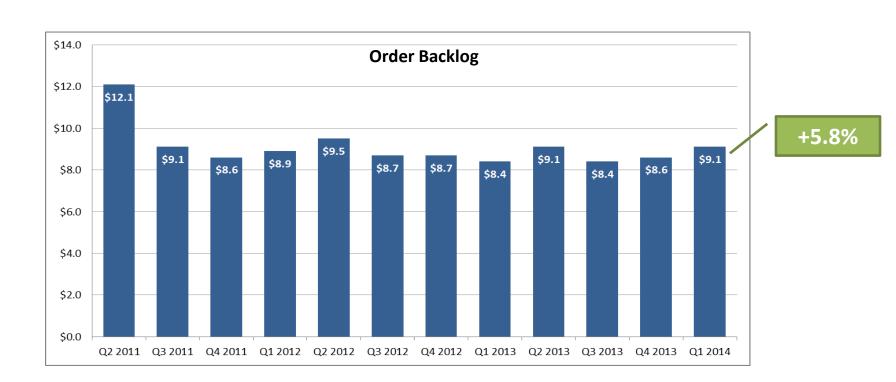
organic investments (client service, new IP, capacity, capabilities), flexibility to invest in joint venture/M&A opps

**Key components in major clients' systems** very "sticky" with high switching costs

### **R&D** investments in target markets

software-defined radio, low noise radar, harsh environment timing

# Strong position in Commercial Avionics Industry experiencing double digit growth





# **Working Toward Growth**

- Price compression in ICT and reduced demand impacting financial results
- Volume and one-time variable costs (Trilithic) challenged gross margins in Q1 2014
- + Strong new product revenue stream across core business, impact from Trilithic
- + Improved cost structure post-restructuring
- + Solid working capital position

#### **Growth Drivers**

- ⇒ **Organic growth from new products**: software-defined radio, avionics
- **⇒** Share gains with Aero/Defense clients
- ⇒ India sales opportunities/operations investments
- ⇒ IP investments leading toward capability integration in RF and microwave
- ⇒ Acquisitions/joint ventures



# **Strategy for Growth**

### Our strategy is clear:

**Revitalize** our intellectual property and product roadmap through organic

development and acquisitions/joint ventures

**Leverage** our core strength as an engineering leader to expand client

access, add new capabilities, diversify product offerings

**Focus** investments to differentiate and broaden MtronPTI's

RF/microwave portfolio

We're transforming our product portfolio towards:

longer life cycles higher competitive barriers better margins



## **Investment Considerations**



Strong capital position

Experienced management team

JV/M&A opportunities

Trading at 0.8x book value











~50 years experience

Blue chip clients

Diverse markets

World-class team

Quality certified, low cost worldwide manufacturing Industry leading technology, reliability, convenience, support





### Visit us:

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## **GAAP to Non-GAAP Reconciliation**

#### Reconciliation of earnings before taxes (GAAP) to Adjusted EBITDA (non-GAAP)

(000's except percentages)	Q2	2011	Q3 2011	Q4 2011	Q1 2012	Q2 2012	Q3 2012	Q4 2012	Q1 2013	Q2 2013	Q3 2013	Q4 2013	Q1 2014
Revenue	\$	9,646	\$ 9,629	\$ 7,387	\$ 7,174	\$ 7,582	\$ 7,307	\$ 7,643	\$ 7,398	\$ 6,965	\$ 6,098	\$ 5,740	\$ 6,131
Earnings (loss) before taxes (GAAP)		540	91	(444)	(859)	(326)	(461)	(198)	(296)	(829)	(1,199)	(1,947)	(809)
Add: interest expense (income)		29	41	27	27	28	23	11	19	10	4	31	8
Add: depreciation and amortizatio	n	190	208	199	169	204	203	229	240	248	254	248	235
Add: stock-based compensation		84	84	161	89	89	92	158	110	143	135	187	90
Add: restructuring charges												648	
Adjusted EBITDA (Non-GAAP)	\$	843	\$ 424	\$ (57)	\$ (574)	\$ (5)	\$ (143)	\$ 200	\$ 73	\$ (428)	\$ (806)	\$ (833)	\$ (476)
Adjusted EBITDA as % of revenue		8.7%	4.4%	-0.8%	-8.0%	-0.1%	-2.0%	2.6%	1.0%	-6.1%	-13.2%	-14.5%	-7.8%
Computation of adjusted working ca (000's)	<u>pital</u> <b>12/3</b> 1			Computation	n of adjusted p	re-tax loss							
	,	L/2013	3/31/2014	(000's)		Q2 2012	Q3 2012	Q4 2012	Q1 2013	Q2 2013	Q3 2013	Q4 2013	Q1 2014
Accounts receivable, net Inventory, net Less: accounts payable	\$	3,237 4,629 1,978)	\$ 3,771 4,379 (2,254)	Net loss Add: incom Add: restru	e tax provision cturing charges	\$ (215) (111)	\$ (314) (147)	\$ (198)	\$ (83) (213)	\$ (4,964) 4,135	\$ (1,199)	\$ (1,973) 26 648	\$ (809)
Inventory, net	\$	3,237 4,629	\$ 3,771 4,379	Net loss Add: incom	cturing charges	\$ (215)	\$ (314)		\$ (83)	\$ (4,964)		\$ (1,973) 26	
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The Company uses non-GAAP additional measures of operating results, net earnings and earnings per share adjusted to exclude certain costs, expenses, gains and losses we believe appropriate to enhance an overall understanding of our past financial performance and also our prospects for the future. These adjustments to our GAAP results are made with the intent of providing both management and investors a more complete understanding of the underlying operational results and trends and our marketplace performance. For example, the non-GAAP results are an indication of our baseline performance before gains, losses or other charges that are considered by management to be outside of our core business segment operational results. The presentation of this additional information is not meant to be considered in isolation or as a substitute for net earnings or diluted earnings per share prepared in accordance with generally accepted accounting principles in the United States.